

SOLIHULL HEALTH & WELLBEING BOARD - 14 June 2022

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14 JUNE 2022

Present: Councillor Karen Grinsell – Deputy Leader of the Council and Cabinet Member for Partnerships and Wellbeing
Jenny Wood - Director for Adult Care & Support
Neeraj Malhotra - Deputy Director of Public Health
David Melbourne - BSol ICS
Carol Andrew – BSol ICS
Andy Cave – Healthwatch
Fiona Hughes – Solihull Community Housing
Anne Hastings – Voluntary & Community Sector representative
Councillor R Long – Substitute Opposition Spokesperson
Councillor Dr R Sexton – Substitute Opposition Spokesperson

The following Board Members joined the meeting remotely:

- Councillor T Diccico – Cabinet Member for Adult Social Care and Health
- Councillor M Gough – Cabinet Member for Children and Education
- Tim Browne – Interim Director of Children’s Services

Dr Will Taylor

The Chairman explained that Dr Will Taylor will be leaving the CCG at the end of June to take up the new role of Chief Medical Officer at Hereford and Worcester. The Chairman requested to put on record the Board’s thanks to Dr Taylor, for all of his work and support for the Board.

James Voller

The Chairman explained that James Voller, Voluntary and Community Sector representative, would also be leaving Solihull Action Through Advocacy, to start a new role – again, the Chairman requested to put on record the Board’s thanks to James, for all of his work and support.

1. APOLOGIES

The following apologies were submitted:

- Karen Helliwell, BSOL CCG – David Melbourne, BSOL ICS substitute
- Dr Will Taylor, BSOL CCG
- Ruth Tennant, Director of Public Health – Neeraj Malhotra, Deputy Director of Public Health, substitute
- Lisa Stalley-Green, BSOL ICS
- Chief Superintendent Ian Parnell
- Louise Minter, Schools Strategic Accountability Board
- Dr Sunaina Khanna, Solihull Primary Care Network
- Councillor B Groom – Councillor R Sexton substitute

2. DECLARATIONS OF INTERESTS

There were no declarations of interest.

3. QUESTIONS AND DEPUTATIONS

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No questions or deputations had been submitted.

4. MINUTES

The minutes of the previous meeting, held on 1st March 2022, were presented.

RESOLVED

That the minutes of the previous meeting were approved as a correct record.

5. COVID-19 - CURRENT POSITION STATEMENT

Neeraj Malhotra, Deputy Director of Public Health, provided the Board a verbal update, highlighting the following points:

- Covid rates for Solihull overall were 56 per 100,000 residents.
- It was explained how a consistent volume of patients continued to require care in acute settings.
- A webinar for NHS staff was scheduled for Friday, with the Chief Nursing Officer and Chief Medical Officer to consider the on-going Covid support, alongside autumn and winter pressures.

RESOLVED

The Health and Wellbeing Board noted the Covid-19 update.

6. PHARMACEUTICAL NEEDS ASSESSMENT - UPDATE

Neeraj Malhotra, Deputy Director of Public Health, provided the Board the following verbal update:

- As part of its statutory responsibilities, the Health and Wellbeing Board was required to ensure a Pharmaceutical Needs Assessment was completed.
- It was proposed that Birmingham and Solihull Health and Wellbeing Boards make joint arrangements for their Pharmaceutical Needs Assessment, which reflected the footprint of the BSol ICS.
- In regards to timescales, it was planned for a draft PNA to be published by the autumn, which would go out to consultation with all key stakeholders. Following this consultation, it was proposed for the final version of the PNA to be presented to the Board in January 2023 – it was confirmed this would be scheduled on the Board's work plan.

RESOLVED

Members approved that Solihull Health and Wellbeing Board and Birmingham Health and Wellbeing Board have made joint arrangements for their Pharmaceutical Needs Assessment across Birmingham and Solihull. This is in line with Section 198 of the Health and Social Care Act which allows two or more Health and Wellbeing Boards to work together to discharge their functions, and supports the BSol Integrated Care System.

7. INTEGRATED CARE SYSTEM - UPDATE

David Melbourne, ICS Interim Designate Chief Executive, provided the following verbal update:

- As part of the ICS governance arrangements, the ICS would include an Integrated Care Board (ICB), which, in regards to membership, would include a chair, the CEO, representatives from NHS providers, general practice and local authorities.
- There would also be an Integrated Care Partnership (ICP). The ICP would be responsible for developing a strategy to address the health, care and public

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health needs of the local population and would hold the ICB to account for delivery.

- 2 Place Boards would also be established, 1 for Solihull, 1 for Birmingham. These Place Boards would have delegated responsibilities for a set of resources, to plan for the delivery of health, care and public health services across the area.
- The Fairer Futures Fund (FFF) was explained, where it was proposed for £18m to be delegated to the Place Boards. The purpose of the FFF was to enable local decision making, to fund activities that would contribute to improving outcomes and tackling inequalities.
- The Chairman of NHS England had written out to all Trusts, outlining the key priorities for the next 12 months – this included primary care access, urgent and emergency care pathways, progress in regards to the 104 week wait target, as well as the workforce.

Members raised the following queries:

- Councillor Sexton welcomed the focus, as part of the update, upon health inequalities. She queried how metrics would be developed, to ensure it was clear investment was having an impact upon health inequalities, including intangible outcomes, such as patient experience.
- David Melbourne explained how they were looking at ensuring effective performance and outcomes reporting across the system. He detailed how, as part of this, he wished to see focus upon the following areas – quality (including safety and patient experience), effective investment, people and operational (including waiting lists). He explained how they were focusing upon clearly linking all these areas with health inequalities. The ICS was also currently developing a Birmingham and Solihull health inequalities strategy, which they would be consulting upon shortly.
- Councillor Grinsell welcomed the points raised above, as well as the Fairer Futures Funding – she queried the engagement with local communities in regards to this.
- David Melbourne explained that the first ICP meeting would be curated by 2 local Public Health leaders. There would be a focus upon how they could communicate with and engage the population, using and building upon existing local links. Examples of this included potentially engaging with volunteers for the Commonwealth Games, to fulfil peer support roles.
- Andy Cave also welcomed the Fairer Futures Fund – it was noted projects stemming from this would be clinically and professionally led. Andy Cave queried how it would be ensured these projects were designed around citizens and patients. He also noted the importance of engaging here with the third and voluntary sector.
- David Melbourne explained that, for the Fairer Futures Fund, it was proposed for this to be taken forward by the Place Boards and Local Government, which would include representatives of various organisations and sectors from across the Borough.
- Jenny Wood welcomed the update and the aims of the ICS, explaining it reflected Public Sector leaders' ambitions to work together. She agreed it was necessary to focus upon the outcomes the ICS delivered – going forward, it was important the Health and Wellbeing Board gained assurances about this. It was noted Solihull Together was developing local Place outcomes, whilst it was anticipated a small set of national Place outcomes would also be set. In addition, as part of its work planning, the Health and Wellbeing Board would have to take account of the topics being considered at both the BSOL ICB and ICP.

RESOLVED

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The Health and Wellbeing Board noted the update on the development of the ICS.

8. UPDATE ON THE DEVELOPMENT OF THE ICS FINANCIAL FRAMEWORK AND THE APPROACH TO RESOURCE ALLOCATION

The BSol CCG Chief Finance Officer presented the report, which highlighted the following:

- 2022/23 BSOL ICS Financial Position – on the day of this meeting, there had been confirmation of an additional allocation into the NHS system, which should enable BSol ICS to submit a balanced financial plan.
- Update on overall health expenditure at a Place level.
- Delegation under the Health and Care Act 2022.
- Development of the ICB draft Operating model and the associated Financial Framework.
- The Fairer Future Fund.

Members raised the following questions:

- Jenny Wood explained that, in regards to the Place Provider collaborative, the report referenced one for Birmingham and Solihull. It was queried whether the volume of collaboratives had been determined yet. David Melbourne explained the working assumption was there would be one collaborative; however a final decision had not been made and there were ongoing discussions on this.
- Councillor Sexton highlighted how the overall efficiency target for the ICS in 22/23 was 3.4% and questioned whether this would have any impact upon service delivery.
- The Chief Finance Officer detailed how the ICS had established a Central Improvement Unit, which brought the NHS organisation together to look at potential re-designs of services, across organisational boundaries. As part of this Unit there were various work streams – digital transformation, estates, back office, productivity and service transformation. A focus of these work streams was identifying potential efficiencies, whilst not impacting upon front-line service delivery.
- Councillor Sexton noted the report made reference to tackling inequalities by empowering our communities. She queried how hard to reach group would be engaged around this, especially as they often experienced the greatest inequalities.
- The Chief Finance Officer explained this was anticipated to be an area of focus as part of the Fairer Futures Fund. It was noted how evidence demonstrated that bringing people together with lived experience, to discuss any challenges they faced accessing services, positively impacted upon future service delivery.

RESOLVED

The Health and Wellbeing Board

- (i) Noted the development of the ICS Financial Framework and approach to resource allocation, and
- (ii) Agreed to receive an update report on the ICS Financial Framework and approach to resource allocation to be scheduled as part of the Board work programme.

9. SOLIHULL TOGETHER PROGRESS REPORT

The Partnership Development Manager presented the report, which outlined how Solihull Together had been working on a number of areas to support developments in place-based working. The areas highlighted included the following:

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- Place governance – a draft Terms of Reference was being developed for the Place Boards, building on existing work, as well as feedback from Solihull and Birmingham Councils. Going forward, it was planned that Solihull Together would maintain responsibility for the programmes that supported delivery of the Health and Wellbeing Strategy, as well as work delegated from the Place Board.
- Outcomes Framework – Solihull Together was developing a simple outcomes framework, based on the current HWB scorecard, the Council Plan and the Inclusive Growth Framework. This would be updated once the ICS outcomes framework had been established, alongside the refresh of the Joint Strategic Needs Assessment (JSNA).
- Data Insight Project – a new Board had been established, Chaired by the Police, which focused upon using data to support partnership work and interventions in Kingshurst.

The Partnership Development Manager also provided an update on Solihull Together's priority programmes.

Members raised the following queries:

- Councillor Sexton noted the Mental Health Programme Board and queried whether the membership included people with lived experience.
- The Partnership Development Manager detailed how both the CCG and Mental Health Foundation Trust included service user groups. It was explained how the Programme Board were reviewing their working arrangements, following the approval of the new delivery plan, and an area of focus here was Board membership.

RESOLVED

The Health and Wellbeing Board noted the Solihull Together Update and proposed next steps.

10. TACKLING HEALTH INEQUALITIES: A BLUEPRINT FOR SOLIHULL 2022-2025

Neeraj Malhotra, Deputy Director of Public Health, presented Solihull's Health Inequalities Strategy to the Board, for content sign-off. The points detailed included the following:

- The Strategy included a section titled 'Working with others' which set out how BSol ICS was a key partner in shaping and implementing this Strategy. The Strategy would support the eight urgent actions the NHS had set itself nationally to address health inequalities, as well as focusing on local needs.
- Following previous reporting to the Board, a public consultation on this Strategy was held. The feedback demonstrated overwhelming support for the strategy aims, principles and priorities. The covering report also set out how the final Strategy wording had been revised in response to the feedback.

Members raised the following questions:

- Councillor Grinsell welcomed the Strategy and noted the next steps would include the development of action plans to support delivery of this Strategy – she requested for this to be reported to future Board meetings. Councillor Grinsell also queried how the Strategy would be communicated and made visible to ensure awareness.
- Neeraj Malhotra explained how a communications plan was being developed to support awareness of the Strategy. She also detailed how there would be engagement with local communities in the development of action plans. Draft action plans were already being developed, aligned to the 4 priorities set out in the Strategy, as well as the 3 enablers to support delivery.

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- Fiona Hughes also welcomed the development of the Strategy – she detailed how, as an agency that supported one of the underlying determinants of health, SCH was using the Strategy to identify how they could actively contribute towards a reduction in inequalities.
- Councillor Sexton flagged up Enabler 2 – Place-Based Working, which detailed how GP surgeries in North Solihull had 34% more patients per GP, compared to the rest of the Borough. She queried the measures that could be undertaken to help address this.
- David Melbourne explained how across Birmingham and Solihull it was more difficult to recruit GP's to deprived areas, noting how similar challenges were experienced in parts of East Birmingham. It was emphasised how these challenges were experienced nationally. He highlighted the findings of the Fuller Review of Primary Care, which included recommendations on recruiting a range of professionals that could provide support, alongside GP access.
- Councillor Sexton queried the engagement of hard to reach groups, to support the delivery of the Strategy.
- Neeraj Malhotra explained it would be a mixture of using established links, local community leaders, alongside exploring further opportunities. It was detailed how there was a lot of learning from Covid, which included working with Parish Councils and local voluntary groups, who had an in-depth understanding of their local areas.

RESOLVED

The Health and Wellbeing Board:

- (i) Approved the Strategy content ahead of further design work and publishing on the SMBC website.
- (ii) Supported the development of a communications plan to support awareness of the Strategy; and
- (iii) Agreed to receive future reporting on the action plans, which will support the delivery of the Strategy.

11. SOLIHULL SAFEGUARDING ADULTS ANNUAL REPORT

The Solihull Safeguarding Adults Board (SSAB) Independent Chair invited the Board to receive the SSAB Annual Report, the easy-to-read Annual Report and the Strategic Plan for 2022-23. The points raised included the following:

- Figures for Safeguarding concerns and enquiries had both increased in the last year, compared with 2020/21, as we moved out of Covid lockdowns.
- The top 3 types of abuse were neglect, physical and psychological.
- The evidence demonstrated that individuals from the Black, Asian and Minority Ethnic population were underrepresented in safeguarding enquiries, compared to the general population. The report outlined the work being undertaken here by the Performance and Audit and Engagement and Prevention Subcommittees.
- The work undertaken in regards to the 3 priorities for 2021-22 were outlined – these were Exploitation Reduction, Strengthen and clarify the relationship and governance between the three boards and Health and Wellbeing Board and Safeguarding Adults Reviews.
- The Strategic Plan for 2022-23 was highlighted and the Priority for 2022-23 was 'Oversight of quality and risk, with due consideration given to the long-term impact of Covid-19, considering the learning to date.

Members raised the following questions:

- Councillor Grinsell highlighted the Priority for 2022-23, outlined above and queried how this would be progressed over the course of the year.

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- The Independent Chair detailed how, over the year, each of the SSAB's Sub-Committees would be focusing upon ensuring effective arrangements were in place for the identification of risks and quality issues for their area of scope. The risks, mitigations and any recommendations from the subcommittees would be formally reported to the SSAB, to support it in its assurance and oversight role.
- Jenny Wood emphasised how the Strategic Plan reflected the partners' ambitions to ensure effective oversight of risk and quality assurance, particularly recognising how care arrangements have changed through the Covid-19 pandemic. The focus of the subcommittees over the next year would be to ensure there were robust arrangements in place.
- Councillor Grinsell also requested an update on the on-going impact of the Vulnerability Tracker.
- The SSAB Manager detailed how the data collected via the Vulnerability Tracker had allowed the safeguarding partners to identify themes and trends and consider potential mitigating actions. She detailed how the Exploitation Reduction Delivery Group had identified further areas they wished to be covered by the Vulnerability Tracker, as it was believed there was underreporting in regards to the exploitation of girls. It was also planned, as part of the SSAB team meeting the following day, to hold a focus session on the Tracker, following the collation of 12 months of data.
- Jenny Wood detailed how, after reviewing the evidence including that from the Vulnerability Tracker, additional Social Work capacity to respond to adult exploitation was being developed. It was also noted that reporting on the work of the Exploitation Reduction Delivery Group was scheduled as part of the Health and Wellbeing Board's work programme.

RESOLVED

The Health and Wellbeing Board received and endorsed the

- (i) The Solihull Safeguarding Adults Annual Report for 2021-22
- (ii) The Easy to Read Annual Report for 2021-22; and
- (iii) The 2021-22 Safeguarding Adults Board Strategic Plan for 2022-23.

12. EMPLOYMENT AND SKILLS SUPPORT

The Head of Inclusive Growth presented the report, which updated the Health and Wellbeing Board on Employment and Skills activity delivered by the Council, particularly in supporting more vulnerable residents and contributing to health and wellbeing. The following points were raised:

- The Employment and Skills team had been part of the Public Health Directorate since December 2019, to help support a more integrated health and wellbeing offer.
- Solihull continued to have a relatively strong labour market; however, it was recognised there were continued challenges in the North of the Borough, whilst there was an increasing number of residents looking for work with a disability or health condition.
- Young People not in Employment, Education or Training (NEET) was a key group the Council's Employment and Skills Service focused on as part of the overall approach to improving life chances and reducing health inequalities.
- There was a range of specialist support in place – the report outlined the work undertaken by the Team, in partnership with colleagues across the Council, to create and support access to employment opportunities for local people with a learning disability.
- The Employment and Skills Team were closely working with Adult Social Care and the wider ICS on a range of projects to help increase capacity in the health and social care workforce.

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Members raised the following queries:

- Councillor Grinsell detailed how she welcomed, in particular, the work undertaken at the Youth Hub in Chelmsley Wood, to help young people to find employment, training opportunities or access into education. Councillor Grinsell emphasised the volume of vacancies across the Borough and queried whether there was any potential for links with local employers to be strengthened further, to enable more targeted support.
- Councillor Gough thanked the officers for all the work outlined in the report. He queried whether there were any measures that could be undertaken, to further strengthen links with and referrals into the Employment and Skills Team.
- The Interim Director of Children's Services detailed how there was currently focus upon this, including identifying opportunities for internships, as well as working with Public Health and schools, to help identify children and young people most at risk, to ensure they were targeted with the correct support. He confirmed how they were also looking at opportunities to strengthen the Post-16 offer.
- Councillor Dicicco queried the work being undertaken to link people looking for work within the Borough with local employers who are experiencing shortages, citing, as an example, the Airport.
- The Head of Inclusive Growth confirmed they were working directly with the Airport and detailed how they had recently appointed an officer, as part of the Employment and Skills Team, who had previously managed a job centre at the Airport. She also detailed the close work currently being undertaken with the Health sector, via the ICS, to enable local unemployed people to access training and jobs.

RESOLVED

The Health and Wellbeing Board:

- (i) Noted and endorsed how the Employment and Skills team is developing and enhancing its services to ensure that residents are able to access opportunities and are supported to overcome barriers to employment, particularly in relation to health and wellbeing.
- (iii) Endorsed the work, outlined above and within the report, to help further strengthen links with local employers, to enable more targeted support for local residents.

13. HEALTH & WELLBEING STRATEGY PERFORMANCE SCORECARD

Neeraj Malhotra, Deputy Director of Public Health, presented the Scorecard for Quarter 4, which detailed performance against the Health and Wellbeing Strategy priorities. She explained how, going forward, officers would be looking at aligning the Scorecard with ICS and Solihull Together performance reporting.

In considering the Scorecard, Jenny Wood requested for future iterations to include a lead Health and Wellbeing Board member against each of the indicators.

RESOLVED

The Health and Wellbeing Board:

- (i) Noted the current developments and performance recorded in the Health and Wellbeing Strategy Scorecard for quarter 4 of 2021/22; and
- (ii) Agreed for Health and Wellbeing Board members to be identified against each of the indicators, as part of future version of the Scorecard.

14. END OF YEAR REPORT BETTER CARE FUND 2021/22

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The Assistant Director for Commissioning invited the Board to consider the agenda item, which outlined the Better Care Fund end of year template, in which progress in the delivery of the Better Care Fund Plan for 2021-22 was reported. It was explained how the template was approved by the Chair prior to the submission deadline of 27th May 2022, due to the national timescales. The report detailed the work undertaken by the CCG, Local Authority and local providers to ensure all national conditions for the BCF in 2021-22 were met.

RESOLVED

The Health and Wellbeing Board approved the submission and noted the performance against the targets and policy objectives of the Better Care Fund.

15. FOR INFORMATION - HEALTH AND ADULT SOCIAL CARE SCRUTINY BOARD WORK PLAN

The Health and Wellbeing Board work plan was noted for information.

16. FOR INFORMATION - HEALTH AND WELLBEING BOARD WORK PLAN

The Health and Adult Social Care Scrutiny Board work plan was shared for information.

End time of meeting 16:10