

SOLIHULL HEALTH & WELLBEING BOARD - 27 September 2022

SOLIHULL HEALTH & WELLBEING BOARD

27 SEPTEMBER 2022

Present: Councillor Karen Grinsell – Deputy Leader of the Council and Cabinet Member for Partnerships and Wellbeing
Nick Page – Chief Executive (in attendance for agenda item 5)
Jenny Wood – Director for Adult Care & Support
David Melbourne – BSOL ICS
Carol Andrew – BSOL ICS
Andy Cave – Healthwatch
Louise Minter – Solihull Schools Strategic Accountability Board
Chief Superintendent Ian Parnell – West Midlands Police
Fiona Hughes – Solihull Community Housing
Anne Hastings – Voluntary & Community Sector representative
Roisin Fallon Williams – Birmingham and Solihull Mental Health Foundation Trust (in attendance for agenda item 12)
Councillor S Ashraf MBE – Opposition Spokesperson

The following Board Members joined the meeting remotely:

- Councillor Diccico – Cabinet Member for Adult Social Care and Health
- Councillor Gough – Cabinet Member for Children and Education
- Tim Browne – Interim Director of Childrens Services and Skills
- Ruth Tennant – Director of Public Health

1. APOLOGIES

The following Board members submitted their apologies:

- Dr Sunaina Khanna – Solihull Primary Care Network
- Lisa Stalley-Green – BSOL ICS
- Councillor M Carthew – Opposition Spokesperson

2. DECLARATIONS OF INTEREST

There were no declarations of interest.

3. QUESTIONS AND DEPUTATIONS

There were no questions or deputations.

4. MINUTES

The minutes of the previous meeting held on 12th July 2022 were submitted.

RESOLVED

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That the minutes of the meeting held on 12th July 2022 be approved as a correct record.

5. LOCAL SAFEGUARDING CHILDREN PARTNERSHIP PRIORITIES 2022-23

Chief Superintendent presented the LSCP's priorities and planned activity during 2022/23, highlighting the following points:

- The LSCP vision and values were outlined – these had been developed with significant support from practitioners across all of Solihull. These values would act as a thread through all of the activities undertaken by the Partnership.
- The LSCP had identified the following three key priorities for 2022-23:
 - LSCP Priority 1: Solihull's Early Help arrangements
 - LSCP Priority 2: To implement Solihull's Neglect Strategy
 - LSCP Priority 3: Actions to address the findings from the Joint Targeted Area Inspection Improvement Plan and the National Child Safeguarding Practice Review Panel's report of May 2022
- For Early Help, two key pieces of work were being undertaken – an increasing number of referrals were being made to the Multi-agency Safeguarding Hub (MASH), often at the statutory level. As a consequence, a thresholds review was being undertaken, led by a Chief Inspector from the Public Protection Unit at West Midlands Police.
- In addition, there was the development of a specific Early Help offer, from the Local Authority and Policing teams. A Task and Finish Group had been established within the LSCP structure, overseeing this work.
- Underpinning the work on Early Help was the Joint Strategic Needs Assessment and the development of Family Hubs across the Borough.
- The second priority focused on the development of a refreshed Solihull Neglect Strategy and again a multi-agency Task and Finish Group had been established for this. There was focus upon developing specific data sets to help identify cases of neglect. A neglect self-assessment tool had also been developed, to support partner agencies.
- For the third priority, in regards to the JTAI and National Child Safeguarding Practice Review, there had been an uplift in resources placed within the Business Unit, along with an increase in the annual budget allocated. New governance arrangements were in place, with clear links with sub-groups and strategic groups. There were also strong links with partnership groups, to ensure clear ownership of key issues, such as the work being undertaken on domestic abuse.

The Chief Executive also raised the following points:

- A Local Government Association (LGA) peer led review had been undertaken of the LSCP arrangements, which made a number of recommendations. The Chief Executive outlined how the findings of the review supported the ongoing development of the LSCP.
- Going forward, it had been proposed for the chairing of the LSCP Executive to be shared between the Chief Superintendent, the BSOL Deputy Chief Executive and Chief Nursing Officer and the Director of Children's Services. The LSCP would also look to recruit to the

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Independent Scrutineer role, taking into account the findings of the LGA peer review.

RESOLVED

The Health and Wellbeing Board:

- (i) Noted the strategic priorities and action to be undertaken by the LSCP during 2022-23; and
- (ii) Agreed to receive a further update on the delivery of the LSCP's strategic priorities and actions in January 2023.

6. CHILDREN'S SERVICES IMPROVEMENT PLAN UPDATE

The Interim Director of Children's Services presented the report, which updated the Board on the merged Improvement Plan. The following points were highlighted:

- The original Local Authority Improvement Plan had been developed in March 2022 and further work had been undertaken following the Joint Targeted Area Inspection (JTAI) as well as the National Child Safeguarding Practice Review.
- To further strengthen the partnership governance and accountability over improvement work, the Improving Outcomes for Children in Solihull Board unanimously agreed it was necessary to merge these plans into a single plan of action.
- The draft merged Improvement Plan was presented to the Improving Outcomes for Children in Solihull Board in August 2022, where it was unanimously accepted and well received.
- As part of the newly merged Improvement Plan, it had been agreed to continue with the following six key themes – record keeping, workforce, quality assurance and performance, quality of practice, leadership and governance, as well as partnerships.
- The Director of Children's Services also updated that 80% of the JTAI actions had been delivered, which partners were required to have completed by the end of the year.

RESOLVED

The Health and Wellbeing Board:

- (i) Noted the update on the Children's Services Improvement Plan; and
- (ii) Agreed to receive further updates on the delivery of the Children's Services Improvement Plan at future Board meetings.

7. CHILDREN'S JOINT STRATEGIC NEEDS ASSESSMENT

The Deputy Director of Public Health presented the report, detailing the following:

- The two initial aims of the report were outlined – to introduce the Children and Young People's Needs Assessment and to outline to the Board how a more comprehensive needs assessment was planned for 2023. This would focus on the most recent Census data, whilst also considering qualitative information and the voice of the child.

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- The key headlines stemming from the Children and Young People's Needs Assessment were detailed, including the following:
- Nearly a quarter of Solihull's population was aged 0-19 years, but in some areas of the Borough, the population of children and young people was much higher.
- In several Solihull wards, a higher proportion of children were living in poverty, compared to England and the West Midlands.
- Solihull hospital admission rates for injury in children were significantly higher than the England average.
- Existing inequalities meant that children growing up in the most deprived areas of Solihull could anticipate to live 10 years less than those living in the least deprived areas.

The Chief Superintendent updated the Board on the proposal to develop a high level, Solihull-wide vision and strategy for Children and Young People, outlining the following:

- There was outstanding work across the Partnership on promoting better outcomes for children and young people.
- The purpose of the Solihull-wide vision and strategy would be to set out clear ambitions for children and young people, whilst supporting greater connectivity across different agencies in the Borough. This strategy would be a priority of the Solihull Health and Wellbeing Strategy.
- There would be significant focus upon ensuring the voice of the child in partnership decision making.
- Initial consultation had been undertaken across all the statutory and non-statutory boards and there was strong buy-in and support on the development of a strategy.

Members raised the following queries and observations:

- Councillor Grinsell queried the work being undertaken to ensure the voice of the child as part of the strategy.
- The Deputy Director of Public Health detailed how they would review quantitative data, such as the results of the health related behaviour questionnaire, conducted via local schools. In addition, they would look to undertake tailored engagement with local children and young people.
- Councillor Ashraf detailed how there were many autistic children and young people in the Borough and requested for this to be taken into account as part of the development of the Strategy. She emphasised the changing demographic make-up of the Borough and requested for this to be considered as well.
- The Director of Children's Services agreed there was a need to focus upon engaging children and young people with SEND. He detailed the work being undertaken with Parent Carer Voice (PVC) and the establishment of Our Voices Heard, a children and young person reference group. He encouraged families across the Borough to link up with PVC, to support engagement.
- Councillor Grinsell welcomed the engagement of Members, as well as different local community groups, including potentially engaging with the community champion networks established during the pandemic.

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RESOLVED

The Health and Wellbeing Board:

- (i) Received the Children and Young People's Needs Assessment.
- (ii) Noted that a more comprehensive report will be available in 2023.
- (iii) Endorsed the development of a Children and Young People's vision and strategy and that this was acknowledged as a priority of the Solihull Health and Wellbeing Strategy.

8. INTEGRATED CARE SYSTEM UPDATE

David Melbourne provided the Board a verbal update, detailing the following points:

- The Board was updated following the recent announcement from the Health and Social Care Secretary on the plan for patients, with funding announced for over the winter.
- As part of this plan, there was focus on a number of key priorities including access to Primary Care, access to ambulances and ambulance turnaround times, as well as urgent and emergency care pathways.
- The Health and Social Care Secretary's announcement made reference to the Adult Social Care Discharge Fund – it was proposed for local decision making on this to go through the Place Committee, as further information was announced.
- David Melbourne updated the Board in regards to waiting lists, detailing how they had eradicated 104 week waits, 74 week waits were down, whilst they were focusing on delivering their planned targets in regards to cancer waiting times.
- It was recognised how employees were significantly impacted by cost of living pressures and BSOL ICS had a range of initiatives in place, including welfare support, as well as financial information and advice.
- There had been national and local focus upon potential demand levels for health services, as people faced increasing heating and food costs, taking into account the significant mental health impact as well.
- The Board was also informed of the work being undertaken by Health and Social Care leaders on managing the increases in energy and other input costs for delivering services.

Members raised the following points and observations:

- Councillor Grinsell welcomed potential future reporting on access to dental services and noted this was an issue that could be considered by the Health and Adult Social Care Scrutiny Board. She also noted the Health and Social Care Secretary's announcements on access to Primary Care and welcomed the work being undertaken locally to achieve the 2 week waiting times.
- Jenny Wood emphasised the close working between Adult Social Care and the Health sector on hospital discharges and domiciliary care. There was focus upon ensuring capacity as demand increased over the winter. There would be continued partnership working, following the Health and

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Social Care Secretary's announcement on Social Care funding and as further information was released.

- Andy Cave welcomed the update and emphasised the importance of communication with the public, especially on Primary Care and Urgent Care access. It was explained how Healthwatch had produced a report on dentistry, where patient access, as well as availability of workforce had been identified as key issues. He welcomed working with the BSOL ICS on the findings of this report.
- David Melbourne detailed how, across the West Midlands, a piece of work had been commissioned on dentistry contracts, in recognition of the challenges practitioners faced when setting up dental practices. He welcomed the opportunity to work with Healthwatch on this.
- Anne Hastings requested an update in regards to Solihull Hospital site.
- David Melbourne explained there were plans to reinstate services at Solihull Hospital and there would be future reporting on this at Scrutiny. BSOL ICS had been focusing upon the management of planned care, to support the patient backlog, alongside the provision of Urgent Care services.

RESOLVED

The Health and Wellbeing Board noted the BSOL Integrated Care System update.

9. PLACE COMMITTEE UPDATE

David Melbourne updated the Board on progress to establish the Place Committee, detailing the following points:

- It was recognised Local Government would be a key leader for the Place Committee and, as part of the governance arrangements, Nick Page, as Chief Executive, was Place Committee Chairman, alongside being a member of the Integrated Care Board.
- The Place Committee arrangements were continuing to develop and there was focus in BSOL ICS upon delegating responsibility, as much as possible, to maximise decision making at place level. The Place Committee arrangements would be subject to review over time, to determine any necessary changes.

Members raised the following questions and observations:

- Councillor Diccio queried the membership of the Place Committee, noting it did not include Members. It was confirmed membership of the Place Committee was subject to local determination.
- Councillor Ashraf raised a number of points in regards to the governance arrangements of the Place Committee. She emphasised how it needed to reflect and take account of the needs of different groups across the Borough.
- David Melbourne detailed how they wished to ensure inclusive leadership across the BSOL ICS. He explained how the Place Committee arrangements would be subject to review and welcomed challenge and engagement on this from Members.

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- Jenny Wood welcomed the emphasis upon the connectedness between the different Boards and Committees at place level across Solihull, as well as the strong links up into the BSOL ICS. She emphasised the importance of developing clear performance monitoring arrangements, to understand what outcomes were being reviewed at BSOL level, as well as at Solihull place level.

RESOLVED

The Health and Wellbeing Board:

- (i) Noted the update on the establishment of the Solihull Place Committee, including the Committee's Terms of Reference and governance arrangements; and
- (ii) Agreed to receive future reporting on the performance monitoring arrangements at BSOL level, as well as at Solihull place level.

10. SOLIHULL TOGETHER UPDATE

Carol Andrew presented the report, which updated Members on each of Solihull Together's priority programmes. It also provided an update on the Solihull Together Executive and Partnership Terms of Reference.

Carol Andrew informed the Board of the work being undertaken to develop an Outcomes Framework for Solihull. It was outlined how further engagement on the outcomes would be undertaken with stakeholders to ensure the metrics were meaningful. It was proposed the new framework would replace the Health and Wellbeing scorecard, whilst aligning to the developing ICP and ICS outcomes framework. It was also outlined how the outcomes framework linked to Solihull place strategies and plans.

RESOLVED

The Health and Wellbeing Board:

- (i) Noted the Solihull Together progress report.
- (ii) Endorsed the Solihull Together Partnership Terms of Reference.
- (iii) Endorsed the Solihull Together Executive Terms of Reference.
- (iv) Agreed for the proposed Outcomes Framework for Solihull to be circulated to Board Members for comment.

11. SOLIHULL'S RESPONSE TO THE COST-OF-LIVING PRESSURES

The Assistant Director for Communities and Partnerships presented the report, which informed the Board on the plans to coordinate and accelerate Solihull's response to the increasing cost of living pressures:

- The Council and its partners were focusing upon getting advice, information and support out to residents. There was particular emphasis on targeting residents facing the most complex challenges, as well as engaging hard-to-reach groups.
- It was proposed to establish a multi-agency lead officer group, to coordinate activity across four key themes:

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- People – supporting people to manage income, reduce costs and access financial support;
- Collaborate – working with the wider Public Sector, VCSE sectors and the local community to develop a shared response;
- Business – working with businesses to protect jobs and support employees;
- Places – supporting energy efficiency measures in homes and businesses.
- The Council and its partners would also look to link with the community champions network, established during the pandemic, to help share essential information and advice with communities.

Chief Superintendent Parnell detailed how West Midlands Police had undertaken a strategic threat assessment of the impact of the cost of living pressures. It was highly likely it would lead to an increase in certain crime types, including fraud, burglary, robbery and vehicle theft. It was anticipated to lead to an increase in exploitation, a priority area for partner agencies. An increase in public disorder and civil disobedience was also expected. It was confirmed West Midlands Police would continue to undertake threat assessments and look to put in place mitigation measures as required.

Members raised the following queries:

- Councillor Ashraf emphasised the cost of living pressures families were facing and the mental health impact this was having, including upon children and young people. She queried how the Council, partner agencies and voluntary sector could ensure tailored help for families who previously hadn't been eligible for support.
- The Assistant Director for Communities and Partnerships detailed how they were engaging with partner agencies on putting mental health support into frontline services. The points raised on children and young people were recognised and it was confirmed the lead officer group would look to link with schools on this.
- Councillor Grinsell emphasised the importance of communication, information sharing and signposting people to the relevant support. She welcomed the Here2Help webpage, which provided information on food, energy, financial advice and wellbeing. Councillor Grinsell requested confirmation paper booklets would be provided also.
- The Assistant Director for Communities and Partnerships confirmed paper booklets would be produced, to be shared via local partners and Councillors. It was recognised effective communication was essential, including via local partners, such as GP's, as well as community champions.

RESOLVED

The Health and Wellbeing Board:

- (i) Endorsed the approach and the high-level action plan at Appendix 1.
- (ii) Agreed to the proposed governance arrangements, as set out at para 5.4 of this report.

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- (iii) Agreed to receive further update on Solihull's response to the cost-of-living pressures at future Board meetings.

12. SOLIHULL MENTAL HEALTH DELIVERY PLAN

Ruth Tennant and Roisin Fallon Williams, Chief Executive, Birmingham and Solihull Mental Health Foundation Trust, presented the report, highlighting the following points:

- Solihull partners had worked together to develop a new Mental Health Delivery Plan for the borough.
- The plan outlined the strategic priorities and actions that partners from the Council, Health and the Voluntary and Community Sector would undertake to improve mental health outcomes for children, young people and adults in the Borough.
- The new plan set out in one place the priorities and key actions stemming from the different strategies and plans that partners had developed across Birmingham and Solihull.

Members raised the following queries and observations:

- Councillor Grinsell welcomed the Delivery Plan as a critically important document. She highlighted reference in the Plan to improved timely access to services and requested further information on this.
- Roisin Fallon Williams explained how increasing and improving access to support formed part of the strategic priorities for the Delivery Plan. She explained that, as part of the Thrive model for mental health services, there was focus upon ensuring people could access information and advice at an early stage, including in primary care, as well as ensuring help for people who required specialist and crisis support.
- Andy Cave explained how he had participated in a working group on the development of the Delivery Plan, with a particular focus upon communications. Going forward, he emphasised the importance of ensuring effective engagement and feedback from users of mental health services, as well as people not accessing services.
- Jenny Wood welcomed the development of the Delivery Plan. She queried which Board or Group would have oversight of the delivery of the Plan. It was also detailed how increasing numbers of people accessing front-line services, such as Solihull Connect, were raising mental health concerns. It was questioned how the Delivery Plan could take account of such developments, as a live document.
- Ruth Tennant explained it was proposed to continue with the Children and Young People's Mental Health Transformation Board and the Mental Health POD (Adults) having oversight of the delivery of the Plan. In addition, mental health was a key priority for Solihull Together, which would continue to provide regular reports to the Health and Wellbeing Board.
- Ruth Tennant detailed there was significant focus across the partnership, including with the voluntary sector, on how increasing numbers of people accessing front-line services and support were raising mental health concerns. There was emphasis upon ensuring an increasing range of

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staff could access appropriate mental health training. There was also focus upon ensuring front-line employees were aware of the mental health services available, so they could sign post people to the necessary services and support.

- Councillor Ashraf noted how the Delivery Plan referenced engagement with different faith groups and requested further information on this.
- Roisin Fallon Williams explained how they had engaged with a range of faith groups on the Delivery Plan. It was recognised people could raise concerns about mental health with the leaders of their local faith group. As a consequence, the Mental Health Foundation Trust had looked to work with these faith group leaders, to help share information and advice, as well as sign post people to the necessary support.

RESOLVED

The Health and Wellbeing Board endorsed the Solihull Mental Health Delivery Plan.

13. HEALTH AND WELLBEING BOARD PERFORMANCE SCORECARD Q1 2022/2023

The Deputy Director of Public Health presented the Health and Wellbeing Board performance scorecard for quarter 1, 2022/2023. She explained how the scorecard would change as a consequence of the development of the Solihull Outcomes Framework.

Members raised the following queries and observations:

- Councillor Grinsell queried the timescales for the introduction of the new Solihull Outcomes Framework.
- Carol Andrew detailed the work being undertaken as part of the development of the Outcomes Framework. It was proposed for an updated Framework to be presented at the Health and Wellbeing Board meeting in January.
- Jenny Wood highlighted the Ageing Well Scorecard and requested this format be considered as an option for developing the future Outcomes Framework template. Jenny Wood also emphasised the importance of the Chairs of the other work streams within Solihull Together influencing the development of the Outcomes Framework.

RESOLVED

The Health and Wellbeing Board

- (i) Noted the current developments and performance recorded in the Health and Wellbeing Strategy Scorecard for quarter 1 of 2022/23.
- (ii) Agreed to receive an update report on the development of the Solihull Outcomes Framework at the January Board meeting.

14. BETTER CARE FUND - UPDATE

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The Assistant Director for Strategic Commissioning and Partnerships presented the Better Care Fund (BCF) Plan and related documents for 2022/23. It was explained that, to meet the timescales of the national planning requirements, the approval for submission of the BCF Plan was obtained from the chair of the Health and Wellbeing Board on 20th September 2022.

The Board was informed that the Plan set out how the government's Better Care Fund allocation for Solihull would be used to promote the policy directive of delivering person-centred integrated care, with health, social care, housing and other public services working together to provide better joined up care.

RESOLVED

The Health and Wellbeing Board approved the Better Care Fund Plan 2022-23 for Solihull.

15. PHARMACEUTICAL NEEDS ASSESSMENT - UPDATE

The Ruth Tennant presented the report, explaining that since 1 April 2013, every Health and Wellbeing Board in England had had a statutory responsibility to publish and keep up to date a statement of the needs for pharmaceutical services for the population in its area, referred to as a 'Pharmaceutical Needs Assessment' (PNA). She detailed how data contained within the assessment would be used to plan pharmaceutical services in the borough to best meet local health needs.

The Board was also informed of the timescales for the joint Birmingham & Solihull PNA to be completed and the proposed governance arrangements for approval of the final version.

RESOLVED

The Health and Wellbeing Board:

- (i) Agreed to formally delegate the sign-off of the draft, prior to consultation, and the final PNA to the Director of Public Health.
- (ii) Agreed for the draft PNA to be presented to the Board for discussion and comment at its November meeting during the period of consultation.

16. FOR INFORMATION - HEALTH AND WELLBEING BOARD WORK PLAN

The Health and Wellbeing Board work plan was noted for information

17. FOR INFORMATION - HEALTH AND ADULT SOCIAL CARE SCRUTINY BOARD WORK PLAN

The Health and Adult Social Care Scrutiny Board work plan was noted for information.

End time of meeting 4:00pm