

Appendix B

Explanation of delivery and performance Red Amber Green (RAG) rating system

Delivery RAG rating:

This should be assessed as follows:

Red	Successful delivery of some tactics appears to be unachievable and could impact on the successful delivery of the programme. There are major issues which at this stage do not appear to be manageable or resolvable. Tactics may need re-baselining and/or overall viability re-assessed.
Amber	Successful delivery appears feasible but significant issues already exist requiring management attention. These appear resolvable at this stage and if addressed promptly, should not present a schedule overrun.
Green	Successful delivery of the tactics appears highly likely and there are no major outstanding issues that appear to threaten delivery of the key programme.

Financial RAG rating:

This should be assessed as follows:

<u>Medium Term Financial Strategy Savings</u>	
Red	No plan for how these will be achieved
Amber	Plan for how these will be delivered but contingent on other things
Green	Achieved or clear plan for delivery

<u>Capital / Revenue Project Budgets</u>	
Red	Forecast Budget Overspend Links to service restructures or reshaping programmes High Risk external funding – e.g. EU funding Project funding unidentified
Amber	Medium risk external funding with conditions - Project funding - majority identified
Green	Forecast Budget Underspend Low risk external funding with no conditions Project funding secured – no conditions – low risk