

Adult Social Care and Health Portfolio 2018/19 Position
Period 4 (June 2018)

1. Explanations for Key Revenue Variances

Service Area	Net Budget £000s	Forecast Spend £000s	Forecast Variance £000s	Commentary on material variances
Hospitals and Mental Health	4,487	4,605	118	Pressure on care placement costs due to a small number of high cost care packages. Work on identifying options to increase in borough affordable care options is being undertaken by Strategic Commissioning.
Directorate Management & Non Client Group Specific and Income	(12,601)	(13,433)	(832)	Underspends being held centrally in order to offset care pressures within Assessment, Care and Support
Provider Services	9,125	8,685	(439)	Capitalisation of equipment costs to support overall revenue position
Assessment, Care and Support	39,588	42,275	2,688	Pressures on residential, nursing and supported living placement numbers and costs. This is in part offset by the underspends on block contracts below, and by underspends held at directorate management level.
Commissioning	814	866	51	
Public Health	0	0	0	
Solihull Safeguarding Board	201	163	(38)	
Disabilities Block Contracts	3,007	3,010	3	
Mental Health Block Contracts	921	851	(70)	Early delivery of savings for 2019/20
Older People Block Contracts	7,308	6,181	(1,128)	Some early delivery of savings for 2019/20 and reductions in the cost of block contracts due to reduced capacity being accessed through blocks because of the market challenges. This is offset by increased spot contracted provision as shown against Assessment, Care and Support.
Total before One Off Funding	52,850	53,203	353	
Use of Reserves		(353)	(353)	Use of reserves to meet the net in year pressure.
Grand Total	52,850	52,850	0	

2. 2018/19 Capital Position

Schemes	Budget £000s	Spend to Date £000s	Forecast Spend £000s	Forecast Variance £000s	Comments
Tanworth Lane Residential Care Home	7,753	109	3,941	(3,811)	Timing for instalments on the build of the new care home are now reflected in the forecast.
Better Living Centre	3	0	3	0	
Information and Advice Hubs & QPOP	35	9	35	0	
Double Handling/Hoists	120	0	120	0	
Colebrook	190	9	190	0	
Bacons End	195	0	195	0	
Bosworth Drive	30	0	30	0	
Adults Minor Works	17	0	17	0	
CEWS Capitalisation	456	0	456	0	
Total	8,799	126	4,987	(3,811)	

3. Reserves & Contingencies

Reserve / Contingency	Opening Balance 2018/19 £000s	Use / (Addition to) Reserve Year to Date £000s	Current Balance £000s	Forecast Further Use / (Addition to) 2018/19 £000s	Forecast Closing Balance 2018/19 £000s	Forecast Further Use / (Addition to) 2019/20 £000s	Forecast Further Use / (Addition to) 2020/21 £000s	Forecast Further Use / (Addition to) 2021/22 £000s	Forecast Closing Balance 2021/22 £000s	Commentary to support Use / (Addition to) Reserve where appropriate
ACS Transformational Activity Reserve (1)	(40)	0	(40)	0	(40)	0	0	0	(40)	
ACS Transformational Activity Reserve (2)	(22)	0	(22)	0	(22)	0	0	0	(22)	
ACS Transformational Activity Reserve (3)	(20)	0	(20)	0	(20)	0	0	0	(20)	
Public Health Grant Reserves	(1,202)	0	(1,202)	560	(642)	0	142	351	(149)	
Public Health Contingency	(207)	0	(207)	0	(207)	0	0	207	0	
ACS Contingency	(2,497)	1,396	(1,101)	353	(748)	748	0	0	0	The Public Health Grant contingency, and reserve, is forecast to be used in 2019/20 and future years to offset cuts to grant funding pending delivery of on-going savings. A £2.5m ACS contingency is expected to be used to support the adverse revenue position in 2017/18, 2018/19 and 2019/20, as well as covering transformational activity.
Total	(3,988)	1,396	(2,592)	913	(1,679)	748	142	558	(231)	

Appendix B

Saving no.	Saving proposal	MTFS Targets			Current Forecast			Variance			Explanation of Movements
		2018/19	2019/20	2020/21	2018/19	2019/20	2020/21	2018/19	2019/20	2020/21	
		£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	£'000	
ACS1	Redesign of Day Care	(274)	(600)	(600)	(274)	(600)	(600)	0	0	0	
ACS3	Small Homes Review	(147)	(147)	(147)	(147)	(147)	(147)	0	0	0	
ACS4	Review of approach to support planning with individuals, to ensure that support provided is proportionate to needs and has fully taken into account all alternatives.	(300)	(500)	(700)	(300)	(500)	(700)	0	0	0	
ACS5	Development of Care at Home contracts, and review of Direct Payments	(110)	(110)	(110)	(110)	(110)	(110)	0	0	0	
ACS6A	Review Contracts for Supporting People Services	(500)	(500)	(500)	(500)	(500)	(500)	0	0	0	
ACS6B	Review Contracts for VCS Services	(281)	(281)	(281)	(281)	(281)	(281)	0	0	0	
ACS7	Development of Extra Care	0	(220)	(220)	0	(220)	(220)	0	0	0	
ACS8	Review spot and block contracts for the provision of Mental Health care and support services	(250)	(250)	(250)	(250)	(250)	(250)	0	0	0	
ACS11	Reversal of one-off savings from prior years	7	7	7	7	7	7	0	0	0	
ACS13	Savings in long term services to be derived from more effective reablement.	(60)	(130)	(130)	(60)	(130)	(130)	0	0	0	
ACS15	Efficiencies arising from investment in the CareFirst replacement system and the approach to agile working.	0	(116)	(231)	0	(116)	(231)	0	0	0	
ACS16	Development of Affordable Residential and Nursing Care Provision	(200)	(418)	(418)	(115)	(418)	(418)	85	0	0	Quality issues at Chelmunds Court have delayed delivery.
ACS17	Identify a further site for the development of an additional affordable Residential/Nursing Home	0	0	(206)	0	0	(206)	0	0	0	
ACS18	Plan will be developed for the LAC service to be self-funding by 2019/20	0	(273)	(273)	(32)	(273)	(273)	(32)	0	0	Vacancies have been held whilst the service is reviewed.
ACS19	Review of the Community Equipment Service	0	(136)	(136)	0	(136)	(136)	0	0	0	
ACS20	Contribution from uncommitted Improved Better Care Fund income in lieu of savings	0	(1,474)	(1,474)	0	(1,474)	(1,474)	0	0	0	
ACS1819-1	Review and discontinue the STEPS (Support Towards Employment Process and Satisfaction Service) - supports disabled younger adults into volunteering and employment opportunities, with functions moving to other areas where possible.	0	(168)	(168)	(64)	(168)	(168)	(64)	0	0	Vacancies have been held whilst the service is reviewed.
ACS1819-2	Review and absorb the Community, Rehabilitation, Enablement and Support Team into the Reablement Team.	0	(94)	(94)	(16)	(94)	(94)	(16)	0	0	Vacancies have been held whilst the service is reviewed.
ACS1819-3	Re-model Solihull Safeguarding Adults Board support	(50)	(50)	(50)	(50)	(50)	(50)	0	0	0	
ACS1819-4	Telecare - Review the work of the dedicated Telecare OT Team and incorporate the telecare function into all OT posts.	(25)	(25)	(25)	(25)	(25)	(25)	0	0	0	
ACS1819-5	Further small homes savings proposals to be developed, including use of voids, maximising income from other authorities and potential further consolidation.	0	(180)	(600)	0	(180)	(600)	0	0	0	
ACS1819-6	Release of recurrent unallocated funding	(56)	(56)	(56)	(56)	(56)	(56)	0	0	0	
ACS1819-7	Income - Disability Related Expenditure - It is proposed to review the criteria for Disability Related Expenditure.	0	(300)	(300)	(200)	(300)	(300)	(200)	0	0	Increased income as a result of 2018/19 changes to charging, consulted on in 2017/18.
ACS1819-8	Utilisation of capital receipt to reduce borrowing charges	0	(100)	(200)	0	(100)	(200)	0	0	0	
ACS1819-9	Review of the use of night support in community settings	0	(110)	(220)	0	(110)	(220)	0	0	0	
PH1-2020/21	Sexual Health - contract reprocurement/renegotiation			(150)	0	0	(150)	0	0	0	
PH2-2020/21	0-19 Child Health - contract reprocurement/renegotiation			(100)	0	0	(100)	0	0	0	
PH3-2020/21	Community infection control			(33)	0	0	(33)	0	0	0	
PH4-2020/21	Lifestyle services - additional contract savings and reduction in funding for Nicotine Replacement Therapy			(107)	0	0	(107)	0	0	0	
PH5-2020/21	Salary savings			(150)	0	0	(150)	0	0	0	
PH6-2020/21	Forecast budget headroom 2020/21			(120)	0	0	(120)	0	0	0	
PH8-2020/21	Cross cutting public health strategy			(450)	0	0	(450)	0	0	0	
PH1-2020/21	Emergency Planning overhead operational efficiencies		(7)	(7)	0	0	(7)	0	0	0	
PH7-2020/21	Leisure Contract	(250)	(250)	(250)	(250)	(250)	(250)	0	0	0	
PH1-PPP	Renegotiation of Leisure PPP contract	(129)	(219)	(219)	(129)	(219)	(219)	0	0	0	
		(2,625)	(6,707)	(8,968)	(2,852)	(6,707)	(8,968)	(227)	0	0	

Total Red	(85)	(261)	(1,155)
Total Amber	(512)	(1,906)	(3,207)
Total Green	(2,028)	(4,540)	(4,606)
Total	(2,625)	(6,707)	(8,968)

Appendix C

Description	June 2018 Cabinet Position - Including BR Windfall & BSG Reserve			Current Forecast			Movement (Emerging known pressures and mitigations)		
	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000
Pressures									
Unfunded Pressures and staffing requirements - brought forward from 2017/18	4,074	4,074	4,074	4,074	4,074	4,074	0	0	0
Transitions Pressures above demographic funding	500	1,000	1,500	500	1,000	1,500	0	0	0
Sleeping Nights Pressures	400	400	400	396	396	396	(4)	(4)	(4)
Care at Home Rates Pressure	485	485	485	485	485	485	0	0	0
Drugs and Alcohol Service		250	250		250	250	0	0	0
Impact of rephasing savings proposals	1,192	1,027	506	1,192	1,027	506	0	0	0
Residential and Nursing emerging placement pressures				430	0	0	430	0	0
Additional staffing to support delivery of MTFS being offset by savings				213	0	0	213	0	0
Total pressures	6,651	7,236	7,215	7,290	7,232	7,211	639	(4)	(4)
Mitigation									
New savings agreed for 2020/21 (including early delivery where applicable)	(131)	(1,083)	(1,713)	(131)	(1,083)	(1,713)	0	0	0
Early /delivery of savings plans compared to current MTFS plan				(227)	0	0	(227)	0	0
Income plans, use of Disabled Facilities Grant, uncommitted Care Act 2020 funding	(511)	(1,151)	(1,151)	(511)	(1,151)	(1,151)	0	0	0
Additional Adult Social Care Grant	(544)	0	0	(544)	0	0	0	0	0
Business Rates Windfall Funding - Care and Home	0	(485)	(485)	0	(485)	(485)	0	0	0
Business Rates Windfall Funding - Drug and Alcohol Service		(250)	(250)		(250)	(250)			
Additional 1% precept on council tax in 2017/18	(948)	0	0	(948)	0	0	0	0	0
Benefit from BCF negotiations	(3,180)	(2,902)	(2,902)	(3,180)	(2,902)	(2,902)	0	0	0
Contribution to/ (use of) directorate reserves	(1,337)	(61)	0	(1,749)	(57)	4	(412)	4	4
Agreed use of the Budget Strategy Reserve		(1,304)	(714)	0	(1,304)	(714)	0	0	0
Total mitigation	(6,651)	(7,236)	(7,215)	(7,290)	(7,232)	(7,211)	(639)	4	4
Net shortfall	0	0	0	0	0	0	0	0	0

Explanation of movements:

Emerging residential and nursing placement pressure - there has been a large increase in placements in the most recent period - particularly in numbers of nursing. Additional temporary staff have been brought in to deliver MTFS changes. This is to secure current and future year savings. There are several savings over delivering in year. Overall early delivery is £227k, even after the pressures even after the issues in Chelmunds have been included.

Increased use of reserves is needed to offset the identified overspend in placements currently forecast.