

Underlying pressures and mitigating action - Adult Social Care and Health

Description	Position as at June 2018		
	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000
Pressures			
Unfunded pressures and staffing requirements - brought forward from 2017/18	1,396	1,365	714
Care at Home rates pressure	485	485	485
Wage inflation above budgeted levels in the care market	0	0	0
Loss of Clinical Commissioning Group (CCG) funding for small homes	0	0	0
Revision to Better Care Fund (BCF) assumptions ¹	0	0	0
Additional staffing to support delivery of MTFs being offset by savings ²	0	0	0
Sub-total Adult Care and Support	1,881	1,850	1,199
Sexual Health contract savings risk (2 year contract extension prior to retender in August 2022) (note a further £256k in 2021/22 and £91k in 2022/23 may also be at risk prior to retender)	0	0	0
0-19 Children's Health savings risk (2 year contract extension prior to retender in September 2022) (note a further £208k in 2021/22 and £87k in 2022/23 may also be at risk prior to retender)	0	0	0
Public Health funding cuts (not previously reported)	0	0	0
Drugs and Alcohol Service	0	250	250
Sub-total Public Health	0	250	250
Total pressures	1,881	2,100	1,449

Mitigations			
Early delivery of savings plans compared to current MTFs plan	0	0	0
One-off revenue from change in accounting treatment	0	0	0
In-year underspend	0	0	0
One-off revenue	0	0	0
Additional Adult Social Care Grant	(544)	0	0
Care at Home - funded from the business rates windfall to 2020/21	0	(485)	(485)
Review of CCG eligible customers	0	0	0
Contribution to/ (use of) directorate reserves ³	(1,337)	(61)	0
Agreed use of the Budget Strategy Reserve	0	(1,304)	(714)
Proposed MTFs funding allocation - funding to meet CCG income loss	0	0	0
Proposed MTFs funding allocation - Care at Home	0	0	0

Current Forecast			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
1,392	1,361	710	710
485	485	485	485
0	354	1,410	1,842
0	1,600	1,600	1,600
0	463	0	0
175	0	0	0
2,052	4,263	4,205	4,637
0	0	165	0
0	0	99	0
491	0	81	0
0	250	250	250
491	250	595	250
2,543	4,513	4,800	4,887

(189)	(94)	0	0
(971)	0	0	0
(463)	0	0	0
0	0	(317)	0
(544)	0	0	0
0	(485)	(485)	0
0	(400)	(400)	(400)
115	(1,641)	(971)	0
0	(1,304)	(714)	0
0	0	0	(1,200)
0	0	0	(485)

Movement			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
(4)	(4)	(4)	710
0	0	0	485
0	354	1,410	1,842
0	1,600	1,600	1,600
0	463	0	0
175	0	0	0
171	2,413	3,006	4,637
0	0	165	0
0	0	99	0
491	0	81	0
0	0	0	250
491	0	345	250
662	2,413	3,351	4,887

(189)	(94)	0	0
(971)	0	0	0
(463)	0	0	0
0	0	(317)	0
0	0	0	0
0	0	0	0
0	(400)	(400)	(400)
1,452	(1,580)	(971)	0
0	0	0	0
0	0	0	(1,200)
0	0	0	(485)

Description	Position as at June 2018		
	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000
Proposed MTFS funding allocation - final year BSR contribution made permanent	0	0	0
Sub-total Adult Care and Support directorate	(1,881)	(1,850)	(1,199)
Drug and Alcohol service - funded from the business rates windfall to 2020/21	0	(250)	(250)
Proposed MTFS funding allocation - Drug and Alcohol service	0	0	0
Use of Public Health Reserves	0	0	0
Sub-total Public Health directorate	0	(250)	(250)
Total mitigations	(1,881)	(2,100)	(1,449)
Net shortfall	0	0	0

Current Forecast			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
0	0	0	(714)
(2,052)	(3,924)	(2,887)	(2,799)
0	(250)	(250)	0
0	0	0	(250)
(491)	0	(345)	0
(491)	(250)	(595)	(250)
(2,543)	(4,174)	(3,482)	(3,049)
0	339	1,318	1,838

Movement			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
0	0	0	(714)
(171)	(2,074)	(1,688)	(2,799)
0	0	0	0
0	0	0	(250)
(491)	0	(345)	0
(491)	0	(345)	(250)
(662)	(2,074)	(2,033)	(3,049)
0	339	1,318	1,838

Explanation of movements:

(1) Revision to BCF assumptions reflects a difference in assumed allocations between the decisions made in 2016/17 and the present position.

(2) Additional temporary staff have been brought in to deliver MTFS changes. This is to secure current and future year savings. There are several savings over delivering in year. Overall early delivery is £189k, even after the pressures in Chelmunds have been included.

(3) Increased use of reserves to mitigate some of the pressure from the loss of CCG income, however this is a short term solution as the reserves will be exhausted.

Underlying pressures and mitigating action - Children, Education and Skills

Description	Position as at June 2018		
	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000
Pressures			
SEND Transport - current position subject to any potential changes as new provision comes on line	900	400	0
Children's Placements - projected position	2,000	2,500	1,000
Children's Placements - undeliverable MTFS saving	0	0	0
Troubled Families - cessation of grant	0	700	700
Ofsted Action Plan and EOC	440	0	0
Unaccompanied Asylum Seeking Children (UASC)	0	0	0
Other pressures, including the Education, Health and Care Plan conversion requirements	470	150	150
Total pressures	3,810	3,750	1,850

Mitigations			
In year savings	(773)	(100)	0
Reconfiguration of social work services	(360)	(360)	(360)
UASC - one off grant and reserve	0	0	0
UASC - additional grant claim to Home Office	0	0	0
Early Help Review - service reduction arising from removal of Troubled Families grant	0	(700)	(700)
Early Help Review - savings proposals	0	(697)	(697)
Young People and Early help - business rates windfall funding for 2019/20 and 2020/21 to offset the Early Help savings target	0	0	0
Proposed MTFS funding allocation - Early Help Review	0	0	0
Approved contribution (from) Budget Strategy Reserve (BSR)	(1,277)	(493)	(93)
Proposed MTFS Funding Allocation - final year BSR contribution made permanent	0	0	0
Children's Placements - funded from business rates windfall to 2019/20	(1,000)	(1,000)	0
Proposed MTFS funding allocation - children's placements	0	0	0
Home to school transport - funded from business rates windfall	(400)	(400)	0
Proposed MTFS Funding Allocation - Home to school transport	0	0	0
Proposed MTFS Funding Allocation - removal of children's placements savings target	0	0	0
Proposed MTFS Funding Allocation - Home to school transport	0	0	0

Current Forecast			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
1,068	1,100	1,000	1,000
1,658	2,150	2,000	2,000
0	1,000	1,000	1,000
0	700	700	700
490	0	0	0
889	850	850	850
705	730	580	580
4,810	6,530	6,130	6,130

(928)	0	0	0
0	(360)	(360)	(360)
(433)	0	0	0
(456)	(850)	(850)	(850)
0	(700)	(700)	(700)
0	(272)	(272)	(272)
0	(425)	(425)	0
0	0	0	(425)
(1,277)	(493)	(93)	0
0	0	0	(93)
(1,000)	(1,000)	0	0
0	0	(1,000)	(1,000)
(400)	(400)	0	0
0	0	(400)	(400)
0	(1,000)	(1,000)	(1,000)
0	(600)	(600)	(600)

Movement			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
168	700	1,000	1,000
(342)	(350)	1,000	2,000
0	1,000	1,000	1,000
0	0	0	700
50	0	0	0
889	850	850	850
235	580	430	580
1,000	2,780	4,280	6,130

(155)	100	0	0
360	0	0	(360)
(433)	0	0	0
(456)	(850)	(850)	(850)
0	0	0	(700)
0	425	425	(272)
0	(425)	(425)	0
0	0	0	(425)
0	0	0	0
0	0	0	(93)
0	0	0	0
0	0	(1,000)	(1,000)
0	0	0	0
0	0	(400)	(400)
0	(1,000)	(1,000)	(1,000)
0	(600)	(600)	(600)

Description	Position as at June 2018		
	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000
Proposed MTFs Funding Allocation - SEND	0	0	0
Further required savings	0	0	0
Total mitigations	(3,810)	(3,750)	(1,850)
Net shortfall	0	0	0

Current Forecast			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
	(430)	(430)	(430)
(316)	0	0	0
(4,810)	(6,530)	(6,130)	(6,130)
0	0	0	0

Movement			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
0	(430)	(430)	(430)
(316)	0	0	0
(1,000)	(2,780)	(4,280)	(6,130)
0	0	0	0

Underlying pressures and mitigating action - Leisure, Tourism and Sport portfolio

Description	Position as at June 2018		
	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000
Pressures			
Solihull Active Co-ordinator (older people and people with disabilities) (currently funded from one-off reserves)	0	0	0
Leisure centre essential repairs, on-going maintenance and leisure service investment	0	0	0
Total pressures	0	0	0
Mitigation			
Revenue surplus	0	0	0
Contribution to/ (use of) directorate reserves	0	0	0
Total mitigation	0	0	0
Net shortfall	0	0	0

Current Forecast			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
0	50	50	50
670	1,337	610	60
670	1,387	660	110
(618)	(472)	(471)	(110)
(52)	(915)	(189)	0
(670)	(1,387)	(660)	(110)
0	0	0	0

Movement			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
0	50	50	50
670	1,337	610	60
670	1,387	660	110
(618)	(472)	(471)	(110)
(52)	(915)	(189)	0
(670)	(1,387)	(660)	(110)
0	0	0	0

Underlying pressures and mitigating action - Managed Growth & Communities portfolios

Description	Position as at June 2018		
	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000
Pressures			
Libraries and Arts - Income pressures in productions, Café and Bar. Service review on going	8	0	0
Environmental Services - reduction in the funding from the Weekly Collection Support Grant, together with housing growth and changes to the recycling gate fee. Plus an increased dividend from the Coventry and Solihull Waste Disposal Company	561	760	493
Waste - to maintain weekly domestic refuse collections until during 2020/21 subject to consultation	0	0	0
Waste - to maintain fortnightly free green waste collections	0	0	0
Waste - to maintain other service delivery e.g. MRF contract	0	0	0
To fund demand for Environmental services and infrastructure	0	0	0
Environmental Services - legal case	0	0	0
Cross Borough Advertising Income pressure	0	0	0
Neighbourhood Services - SMBC forecast costs pursuing a legal case in respect of the Health and Safety at Work Act	0	0	0
Vehicle Licensing income pressure due to a reduction in demand - licensing team looking at options to mitigate this	0	0	0
Planning, Design & Engagement Services - Local Plan Review	172	150	150
Salaries Adverse Variance	0	0	0
Cross Managed Growth & Communities Pressures	0	0	0
Total pressures	741	910	643

Current Forecast			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
124	113	113	113
0	0	0	0
124	743	470	0
196	200	206	206
25	141	179	179
80	220	347	347
801	460	10	0
50	0	50	50
45	55	0	0
120	150	150	150
141	0	0	0
7	0	0	0
64	356	356	356
1,777	2,438	1,881	1,401

Movement			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
116	113	113	113
(561)	(760)	(493)	0
124	743	470	0
196	200	206	206
25	141	179	179
80	220	347	347
801	460	10	0
50	0	50	50
45	55	0	0
120	150	150	150
(31)	(150)	(150)	0
7	0	0	0
64	356	356	356
1,036	1,528	1,238	1,401

Description	Position as at June 2018		
	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000
Mitigations			
Environmental Services - Legal Case mitigation	0	0	0
Environmental Services Contract Review	0	0	0
Planning, Design & Engagement Services - Early delivery of 2019/20 saving - Community Infrastructure Levy (CIL) Income.	(30)	0	0
Highway Services - early delivery of 2020/21 saving - Review of Parking Charges 2020/21 is a potential over-delivery depending on performance	(125)	(300)	0
Street Lighting - early delivery of LED Energy Savings	0	0	0
Staffing saving from charging core funded staff to the externally funded UK Central programme	0	0	0
Recovery of costs relating to legal case in respect of the Health and Safety at Work Act	0	0	0
Cross Managed Growth & Communities Mitigations	0	0	0
Total mitigations	(155)	(300)	0
Directorate shortfall	586	610	643
To be met from future action of the Managed Growth and Communities directorate	(586)	(610)	(643)
To be funded from the additional CSWDCo Dividend	0	0	0
To be funded from Managed Growth and Communities portfolios' reserves	0	0	0
Revised net shortfall	0	0	0

Current Forecast			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
(801)	(460)	(10)	0
0	0	0	(732)
(30)	0	0	0
(50)	(525)	(326)	(101)
0	(150)	(300)	0
(200)	(200)	(200)	(200)
0	(50)	(50)	0
(70)	0	(292)	(368)
(1,151)	(1,385)	(1,178)	(1,401)
626	1,053	703	0
0	0	0	0
(333)	(720)	(703)	0
(293)	(333)	0	0
0	0	0	0

Movement			
2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
(801)	(460)	(10)	0
0	0	0	(732)
0	0	0	0
75	(225)	(326)	(101)
0	(150)	(300)	0
(200)	(200)	(200)	(200)
0	(50)	(50)	0
(70)	0	(292)	(368)
(996)	(1,085)	(1,178)	(1,401)
40	443	60	0
586	610	643	0
(333)	(720)	(703)	0
(293)	(333)	0	0
0	0	0	0

Underlying pressures and mitigating action - Resources and Delivering Value

APPENDIX A

Description	Position as at June 2018			Current Forecast				Movement			
	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000	2018/19 One-off £'000	2019/20 One-off £'000	2020/21 One-off £'000	2021/22 Ongoing £'000
Pressures											
Income and Awards: Adjustments to provisions for bad debt - the amount of sundry debts raised is increasing and the introduction of new fees and charges will add to this pressure.	577	577	577	0	0	0	0	(577)	(577)	(577)	0
Corporate Property: Remainder of adult social care savings target for the in-house transport service and pressure on Moat Lane depot resulting from office moves in 2015/16.	170	170	170	0	0	0	0	(170)	(170)	(170)	0
Birmingham International Airport dividends	0	0	0	177	584	1,299	245	177	584	1,299	245
Total pressures	747	747	747	177	584	1,299	245	(570)	(163)	552	245
Mitigations											
Directorate in year savings	(747)	(747)	(747)	(177)	0	0	0	570	747	747	0
Treasury Management reserve	0	0	0	0	(584)	(405)	(245)	0	(584)	(405)	(245)
Identified one off directorate savings	0	0	0	0	0	(894)	0	0	0	(894)	0
Total mitigations	(747)	(747)	(747)	(177)	(584)	(1,299)	(245)	570	163	(552)	(245)
Net shortfall	0	0	0	0	0	0	0	0	0	0	0

Explanation of movements:

Income and Awards (£0.577m) - Measures are in place to actively reduce the total outstanding debt and as a consequence the forecast for 2018/19 is that no additional contribution will be required.
 Corporate Property (£0.170m) have now delivered necessary savings from in-house transport and identified alternative savings to offset the pressure on Moat Lane.
 Birmingham Airport - The latest forecast from BIA is a reduction from the figures previously indicated. This is not expected to be a pressure after 2021/22.