

APPENDIX A

Portfolios for: - Climate Change Planning and Housing
 - Environment and Highways
 - Growth and Infrastructure Delivery

- Leisure, Tourism and Sport
 - Stronger and Safer Communities

Economy and Infrastructure Directorate - Excluding Covid-19

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Pressures				
Waste - changes to commingled waste recycling and property growth	1,482	1,509	1,536	1,564
Environmental Services - Legal case	174	153	139	98
Mixed Recycling (waste disposal)	323	331	339	347
Streetcare & waste collection - growth in property numbers	305	343	381	421
Waste disposal - Bubbenhall	27	131	135	138
Brought forward savings targets to be delivered from Strategic Environment Contract review	232	233	234	234
Work arising from Moat Lane & Bickenhill condition surveys	100	0	0	0
Savings target - Environmental Services Contract Review	0	500	500	500
Other Environment Services pressures	6	49	50	51
Reduction in car parking income	273	273	273	273
Cross Borough Advertising Income pressure	50	50	50	50
Libraries and Arts - Income pressures in productions, Café and Bar	126	120	120	120
Bereavement Services income & operating costs	216	260	260	260
Development control - reduced income prior to adoption of Local Plan	195	145	0	0
Costs of HS2 not reclaimable from HS2 funding	45	45	45	45
Additional investment for Economic Development & Climate Change	65	300	300	300
Cross Economy and Infrastructure Pressures	41	232	343	306
Total pressures	3,660	4,674	4,705	4,707
Ongoing mitigation				
Environmental Services Contract Review	0	0	(1,200)	(1,200)
Additional CSWDCo Dividend	(951)	(951)	(951)	(951)
Additional income - Bulky waste, New developer bins, Additional Green Waste collections	(75)	(83)	(84)	(86)
Reduced Waste Regulation Contribution to Walsall MBC	(43)	(43)	(43)	(43)
Streetcare & other SEC provisionals contingency budgets	0	0	(162)	(162)
Identification of suitable advertising opportunities to deliver income	0	(50)	(50)	(50)
Outcome of review and investment into the Core theatre and café offer	0	0	(120)	(120)
Use of HS2 reserves/ agreement with HS2 on funding	(45)	(45)	(45)	(45)
Proposed MTFS allocation: use of additional CSWDCo dividends	0	(1,167)	0	0
Proposed MTFS allocation: realignment of budgets	0	(583)	(2,050)	(2,050)
Total ongoing mitigation	(1,114)	(2,922)	(4,705)	(4,707)

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Net ongoing shortfall (before one-off mitigation)	2,546	1,752	0	0
One-off mitigation				
Environmental Services - Legal case mitigation	0	(1,149)	0	0
One off variances identified to deliver advertising pressure	(50)	0	0	0
In year vacancies in Libraries and Customer Services	(363)	0	0	0
Back-dated VAT reimbursement in respect of Core Theatre	(131)	0	0	0
Use of PDES income reserves	(122)	(37)	0	0
Identified savings proposals to be reinvested in the Directorate	(656)	(131)	0	0
Reserves identified for release	0	(135)	0	0
Requested use of Place making fund for Economic Development & Climate Change	0	(300)	0	0
Temporary use of reserves (up to £1.250m)	(1,224)	0	0	0
Total one-off mitigation	(2,546)	(1,752)	0	0
Total mitigation	(3,660)	(4,674)	(4,705)	(4,707)
Net position excluding Covid (after one-off mitigation)	0	0	0	0

Economy and Infrastructure Directorate - Covid-19 only

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Pressures				
Loss of Car Park income due to reduced usage	2,174	993	565	224
Loss of income from Highways - traffic regulation orders, permits, licences and penalty charges etc	364	38	6	0
Loss of income from Highways Infrastructure commercial/advertising	5	0	0	0
Additional Public Realm (streetcare and forestry contract costs)	101	0	0	0
Additional costs for resumption of Green Waste collection and other elements of Waste service	20	0	0	0
Reduction in Building Control income	123	43	29	31
Reduction in Planning Application income	433	217	35	3
Reduction in Land Charges income	127	84	24	19
Reduction in income from Community Infrastructure Levy	73	2	9	9
Reduction in rental income - Chelmunds Cross Enterprise Centre	19	17	6	0
Reduction in staff time chargeable to UKC	8	0	0	0
Reduction in Licensing income	304	94	72	37
Loss of income due to the closure and then soft opening of the Core theatre and café	680	157	0	0
Temporary closure of libraries	11	27	12	4

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Additional net income Bereavement Services	(148)	0	0	0
Reduction in income for Registration service	222	24	0	0
Support to Solihull BID	17	0	0	0
Total pressures	4,533	1,696	758	327
Ongoing mitigation				
Review of Library fines	0	(27)	(12)	(4)
Enforcement income managed to be self financing using reserves if necessary	0	(36)	(6)	0
Planning, Design and Engagement Service to be adapted to suit demand if permanently reduced	0	0	0	(62)
Rationalisation of car parks as part of Town Centre masterplan	0	0	0	(224)
Proposed MTFs allocation: use of corporate Covid-19 funding	0	(1,633)	(740)	(37)
Total ongoing mitigation	0	(1,696)	(758)	(327)
Net ongoing shortfall (before one-off mitigation)	4,533	0	0	0
One-off mitigation				
Income loss relief	(2,805)	0	0	0
Corporate funding for Covid service impacts	(1,728)	0	0	0
Total one-off mitigation	(4,533)	0	0	0
Total mitigation	(4,533)	(1,696)	(758)	(327)
Net position (after one-off mitigation)	0	0	0	0