

Pressures and Mitigating Actions 2020/21 to 2023/24

Adult Social Care and Health Portfolio

Adult Social Care and Support Directorate

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Pressures				
Current year forecast pressure	2,347	0	0	0
Younger adults demographic pressure caused by increasing population and increasing longevity	0	0	0	500
Wage inflation above budgeted levels in the care market	0	2,173	1,976	1,296
Total pressures	2,347	2,173	1,976	1,796
Ongoing Mitigation				
Continuation of social care grant	0	(1,647)	(1,647)	(1,647)
BCF inflation assumption	0	(200)	(200)	(200)
Total ongoing mitigation	0	(1,847)	(1,847)	(1,847)
Directorate ongoing shortfall/(surplus) (before one-off mitigation)	2,347	326	129	(51)
One-off Mitigation				
2020/21 Covid grant funding	(2,143)	0	0	0
Additional contribution to/ (use of) directorate reserves compared to budget	(204)	(326)	(129)	51
Total one-off mitigation	(2,347)	(326)	(129)	51
Net shortfall/(surplus)	0	0	0	0
Reserves brought forward				
Budgeted use of/ (contribution to) reserves in year	(5,200)	(5,055)	(5,033)	(4,904)
Additional use of/ (contribution to) reserves in year	(59)	(304)	0	0
Additional use of/ (contribution to) reserves in year	204	326	129	(51)
Reserves carried forward	(5,055)	(5,033)	(4,904)	(4,955)

Public Health Directorate

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Pressures				
Current year forecast Covid pressure (PPE)	193	0	0	0
Contribution to Employment and Skills	0	100	250	350
Total pressures	193	100	250	350
Ongoing mitigation				
Unallocated Public Health Grant / Reserves	0	(100)	(250)	(350)
Total ongoing mitigation	0	(100)	(250)	(350)
Directorate shortfall/(surplus) (before one-off mitigation)	193	0	0	0
One-off mitigation				
Corporate funding for Covid service impacts	(193)	0	0	0
Total one-off mitigation	(193)	0	0	0
Net shortfall/(surplus)	0	0	0	0

Children, Education and Skills Portfolio - Excluding Covid-19

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Pressures				
CDT - Direct Payments	952	950	790	790
SEND - Year 4 MTFS	0	0	0	400
SEND Additional Capacity	256	320	320	320
Educational Psychology Statutory Needs	150	285	285	285
Home to School Transport	164	250	250	250
Children's Placements	2,152	2,200	2,200	2,200
Social Care Staffing	0	614	614	614
Commissioning Capacity	0	120	120	120
Other Net Portfolio Spend	57	0	0	0
Employment and Skills service	0	100	250	440
Total pressures	3,731	4,839	4,829	5,419
Ongoing mitigation				
Staffing and other savings	(200)	(250)	(250)	(347)
Commissioning Spend to Save	0	(120)	(120)	(120)
Social Care Grants	(2,394)	(2,394)	(2,394)	(2,394)
Employment and Skills reserve contribution	0	0	0	(90)
Public Health grant inflation	0	(100)	(250)	(350)
Proposed MTFS Allocation: Children's Placements	0	(1,200)	(1,800)	(2,000)
Total ongoing mitigation	(2,594)	(4,064)	(4,814)	(5,301)
Net ongoing shortfall (before one-off mitigation)	1,137	775	15	118
One-off mitigation				
Use of directorate reserves	(1,137)	(775)	(15)	(118)
Total one-off mitigation	(1,137)	(775)	(15)	(118)
Total mitigation	(3,731)	(4,839)	(4,829)	(5,419)
Net position (after one-off mitigation)	0	0	0	0
Reserves brought forward	(2,045)	(908)	(133)	(118)
Use of/ (contribution to) reserves in year	1,137	775	15	118
Reserves carried forward	(908)	(133)	(118)	0

Children, Education and Skills Portfolio - Covid-19 Only

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Pressures				
Music Service Income Loss	485	0	0	0
Children's Placements	379	0	0	0
Community Education Psychology Service	15	0	0	0
Total pressures	879	0	0	0
Mitigation				
Income Loss relief	(338)	0	0	0
Corporate funding for Covid service impacts	(541)	0	0	0
Total mitigation	(879)	0	0	0
Net position (after one-off mitigation)	0	0	0	0

Portfolios for:

- Climate Change Planning and Housing
- Environment and Highways
- Growth and Infrastructure Delivery

- Leisure, Tourism and Sport
- Stronger and Safer Communities

Economy and Infrastructure Directorate - Excluding Covid-19

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Pressures				
Waste - changes to commingled waste recycling and property growth	1,482	1,509	1,536	1,564
Environmental Services - Legal case	174	153	139	98
Mixed Recycling (waste disposal)	323	331	339	347
Streetcare & waste collection - growth in property numbers	305	343	381	421
Waste disposal - Bubbenhall	27	131	135	138
Brought forward savings targets to be delivered from Strategic Environment Contract review	232	233	234	234
Work arising from Moat Lane & Bickenhill condition surveys	100	0	0	0
Savings target - Environmental Services Contract Review	0	500	500	500
Other Environment Services pressures	6	49	50	51
Reduction in car parking income	273	273	273	273
Cross Borough Advertising Income pressure	50	50	50	50
Libraries and Arts - Income pressures in productions, Café and Bar	126	120	120	120
Bereavement Services income & operating costs	216	260	260	260
Development control - reduced income prior to adoption of Local Plan	195	145	0	0
Costs of HS2 not reclaimable from HS2 funding	45	45	45	45
Additional investment for Economic Development & Climate Change	65	300	300	300
Cross Economy and Infrastructure Pressures	41	232	343	306
Total pressures	3,660	4,674	4,705	4,707
Ongoing mitigation				
Environmental Services Contract Review	0	0	(1,200)	(1,200)
Additional CSWDCo Dividend	(951)	(951)	(951)	(951)
Additional income - Bulky waste, New developer bins, Additional Green Waste collections	(75)	(83)	(84)	(86)
Reduced Waste Regulation Contribution to Walsall MBC	(43)	(43)	(43)	(43)
Streetcare & other SEC provisionals contingency budgets	0	0	(162)	(162)
Identification of suitable advertising opportunities to deliver income	0	(50)	(50)	(50)
Outcome of review and investment into the Core theatre and café offer	0	0	(120)	(120)
Use of HS2 reserves/ agreement with HS2 on funding	(45)	(45)	(45)	(45)
Proposed MTFS allocation: use of additional CSWDCo dividends	0	(1,167)	0	0
Proposed MTFS allocation: realignment of budgets	0	(583)	(2,050)	(2,050)
Total ongoing mitigation	(1,114)	(2,922)	(4,705)	(4,707)
Net ongoing shortfall (before one-off mitigation)	2,546	1,752	0	0
One-off mitigation				

Environmental Services - Legal case mitigation	0	(1,149)	0	0
One off variances identified to deliver advertising pressure	(50)	0	0	0
In year vacancies in Libraries and Customer Services	(363)	0	0	0
Back-dated VAT reimbursement in respect of Core Theatre	(131)	0	0	0
Use of PDES income reserves	(122)	(37)	0	0
Identified savings proposals to be reinvested in the Directorate	(656)	(131)	0	0
Reserves identified for release	0	(135)	0	0
Requested use of Place making fund for Economic Development & Climate Change	0	(300)	0	0
Temporary use of reserves (up to £1.250m)	(1,224)	0	0	0
Total one-off mitigation	(2,546)	(1,752)	0	0
Total mitigation	(3,660)	(4,674)	(4,705)	(4,707)
Net position excluding Covid (after one-off mitigation)	0	0	0	0

Economy and Infrastructure Directorate - Covid-19 only

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Pressures				
Loss of Car Park income due to reduced usage	2,174	993	565	224
Loss of income from Highways - traffic regulation orders, permits, licences and penalty charges etc	364	38	6	0
Loss of income from Highways Infrastructure commercial/advertising	5	0	0	0
Additional Public Realm (streetcare and forestry contract costs)	101	0	0	0
Additional costs for resumption of Green Waste collection and other elements of Waste service	20	0	0	0
Reduction in Building Control income	123	43	29	31
Reduction in Planning Application income	433	217	35	3
Reduction in Land Charges income	127	84	24	19
Reduction in income from Community Infrastructure Levy	73	2	9	9
Reduction in rental income - Chelmunds Cross Enterprise Centre	19	17	6	0
Reduction in staff time chargeable to UKC	8	0	0	0
Reduction in Licensing income	304	94	72	37
Loss of income due to the closure and then soft opening of the Core theatre and café	680	157	0	0

Temporary closure of libraries	11	27	12	4
Additional net income Bereavement Services	(148)	0	0	0
Reduction in income for Registration service	222	24	0	0
Support to Solihull BID	17	0	0	0
Total pressures	4,533	1,696	758	327
Ongoing mitigation				
Review of Library fines	0	(27)	(12)	(4)
Enforcement income managed to be self financing using reserves if necessary	0	(36)	(6)	0
Planning, Design and Engagement Service to be adapted to suit demand if permanently reduced	0	0	0	(62)
Rationalisation of car parks as part of Town Centre masterplan	0	0	0	(224)
Proposed MTFS allocation: use of corporate Covid-19 funding	0	(1,633)	(740)	(37)
Total ongoing mitigation	0	(1,696)	(758)	(327)
Net ongoing shortfall (before one-off mitigation)	4,533	0	0	0
One-off mitigation				
Income loss relief	(2,805)	0	0	0
Corporate funding for Covid service impacts	(1,728)	0	0	0
Total one-off mitigation	(4,533)	0	0	0
Total mitigation	(4,533)	(1,696)	(758)	(327)
Net position (after one-off mitigation)	0	0	0	0

Public Health Directorate - Pressures and Mitigations (Excluding Covid)

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Pressures				
Leisure service essential investment and maintenance	0	428	0	0
Total pressures	0	428	0	0
One-off mitigation				
In-year variance	(450)	0	0	0
Contribution to Leisure Reserve	450	0	0	0
Use of Leisure Reserves to meet one-off essential asset maintenance	0	(428)	0	0
Total one-off mitigation	0	(428)	0	0
Total mitigation	0	(428)	0	0
Net position (after one-off mitigation)	0	0	0	0

Public Health Directorate - Pressures and Mitigations (Covid only)

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Pressures				
Loss of Commercial Income	1,672	800	588	597
Total pressures	1,672	800	588	597
Ongoing mitigation				
Leisure core budget	0	(100)	(100)	(147)
Total ongoing mitigation	0	(100)	(100)	(147)
Net ongoing shortfall (before one-off mitigation)	1,672	700	488	450
One-off mitigation				
Income Loss Relief	(1,191)	0	0	0
Corporate funding for Covid service impacts	(481)	0	0	0
Use of Leisure Reserves to offset commercial income losses	0	(700)	(488)	(450)
Total one-off mitigation	(1,672)	(700)	(488)	(450)
Total mitigation	(1,672)	(800)	(588)	(597)
Net position (after one-off mitigation)	0	0	0	0

Resources Portfolio

Resources Directorate

Description	Period 6 Forecast			
	2020/21 One-off £'000	2021/22 One-off £'000	2022/23 One-off £'000	2023/24 Ongoing £'000
Pressures				
Covid - Commercial income	833	0	0	0
Covid - Commercial rents	398	0	0	0
Covid - Catering Service net income loss	395	0	0	0
Covid - Communications Team pressure	77	0	0	0
Covid - Income & Awards loss of courts income	60	0	0	0
Covid - Contribution to West Midlands Co-ordination Hub	20	0	0	0
Total pressures	1,783	0	0	0
Ongoing mitigation				
Net ongoing shortfall (before one-off mitigation)	1,783	0	0	0
One-off mitigation				
Covid - Minor savings identified from reduced activity	(56)	0	0	0
Covid - Local Government finance package	(1,727)	0	0	0
Total one-off mitigation	(1,783)	0	0	0
Total mitigation	(1,783)	0	0	0
Net position (after one-off mitigation)	0	0	0	0