

Adult Social Care and Health Portfolio 202/21 Position
Period 9 (Dec 2020)

1. Explanations for Key Revenue Variances

Service Area	Net Budget £000s	Forecast Spend £000s	Forecast Variance £000s	Of which Covid £000s	Variance without Covid £000s	Commentary on material variances
Hospital Social Work and Mental Health	5,044	6,531	1,487		1,487	Reflects additional care packages, staffing costs and delayed delivery of MTFS savings due to the impact of COVID.
Operational Strategy and Better Care Fund Income	(11,738)	(12,243)	(505)		(505)	Better Care Fund inflation award in excess of budget.
Public Health	51	168	117	117	0	Adverse Covid variance as a result of PPE costs. Balanced position on non-Covid activity after contribution of the forecast favourable variance of £0.763 million to the Public Health grant reserve.
Assessment, Care and Support	44,180	43,872	(308)		(308)	Positive variance due to ongoing costs from hospital discharge cases currently being recorded against the Covid cost centre within Strategic Commissioning and Block Funded Care, and Hospitals area.
Internal Direct Care Provision	7,190	6,893	(297)		(297)	Recruitment challenges in the reablement function
Strategic Commissioning and Block Funded Care	10,923	12,448	1,525	1,820	(295)	The first tranche of COVID hospital discharge care recorded here due to the need to capture the impact for reclaiming costs funded through health. Currently this shows costs for the rest of the year for that cohort, and it partially offset by the positive variance on Assessment, Care and Support above. Financial assessments for hospital discharges are now taking place, with ongoing care costs expected to revert to their normal budget lines during the rest of the year.
Directorate Management	1,484	964	(520)		(520)	Delays in transformation work due to the need to focus on Covid-19 response.
Total before One Off Funding	57,135	58,633	1,498	1,937	(439)	
Contribution to Reserves	59	498	439		439	Forecast contribution to reserves for ASC to offset non-COVID pressures.
Grand Total	57,194	59,131	1,937	1,937	0	

2. 2020/21 Capital Position

Schemes	Budget £000s	Spend to Date £000s	Forecast Spend £000s	Forecast Variance £000s	Comments
Disabled Facilities Grant	1,825	246	800	(1,025)	Current estimate of cost of SCH adaptations - likely to be summer 2021 before any adaptations arising from the capitalised DFG assessments project are complete.
DFG New Initiatives	784	0	58	(726)	Plan to capitalise DFG Assessments - maximum will be £58k this year (per CS Occupational Therapy options paper Nov 2020).
Community Equipment Stores	456	342	456	0	Projected to fully spend.
Means Test Review Scheme	234	0	0	(234)	There are plans to streamline the means testing process for home adaptations in order to increase uptake, however this is likely to be carried out in house and so should not incur additional costs.
Tanworth Court Care Home	218	170	218	0	Indications are that this will be fully spent.
Bacons End Demolition	112	75	112	0	Further costs expected - final account from Armac (demolition contractor) plus water termination, expect to use the budget in 2020/21.
Double Handling/ Hoists	111	0	0	(111)	Single Handed Care Project - suitable equipment not expected to be sourced until June 2021. Will request this is carried forward.
Parkview Building Alterations and Refurbishments	61	5	61	0	Final fee for refurbishment plus fire doors to be fitted - expect to use all of the budget in 2020/21.
Digital Pilots	50	13	13	(37)	Digital Support w/in OT - progress by end of March expected however not clear if there will be further costs in 2020/21. Cost incurred to date is for Front Door Booking system.
Bosworth Drive Capital	30	0	30	0	Alterations to allow more OP day places to be offered, expect to use the budget for this.
Adults Minor Works	17	0	17	0	Wet rooms at small LD homes £10k, expect to add on other improvements at the homes to make this up to £20k (190056 and 190115).
Information and Advice Hubs	13	5	13	0	Projected to fully spend.
Colebrook Centre Refurbishment	10	10	10	0	Now believed to be complete.
Elmdon Centre	3	0	3	0	See comments under Adult minor works.
Total	3,924	866	1,791	(2,133)	

3. Reserves & Contingencies

Reserve / Contingency	Opening Balance 2020/21	Use / (Addition to) Reserve Year to Date	Current Balance	Forecast Further Use / (Addition to) 2020/21	Forecast Closing Balance 2020/21	Forecast Further Use / (Addition to) 2021/22	Forecast Further Use / (Addition to) 2022/23	Forecast Further Use / (Addition to) 2023/24	Forecast Closing Balance 2023/24	Commentary to support Use / (Addition to) Reserve where appropriate
	£000s	£000s	£000s	£000s	£000s	£000s	£000s	£000s		
ACS Transformational Activity Reserve (1)	(40)	0	(40)	0	(40)	0	0	0	(40)	The reserve was set up to support the costs of any service case reviews arising.
ACS Transformational Activity Reserve (2)	(22)	0	(22)	0	(22)	0	0	0	(22)	This reserve is expected to be used to support the costs of general transformational activity.
ACS Transformational Activity Reserve (3)	(20)	0	(20)	0	(20)	0	0	0	(20)	This reserve is expected to be used to support the costs of Community and Voluntary activities.
Public Health Grant Reserves	(881)	(361)	(1,242)	(763)	(2,005)	0	(72)	90	(1,987)	The Public Health Grant reserve and contingency are set aside to manage potential changes to future funding and potential future pressures. Transfer in 2020/21 of earmarked Public Health reserve from the Children, Education and Skills portfolio.
Public Health Contingency	(207)	0	(207)	0	(207)	0	0	0	(207)	The reserve is being utilised to offset external funding reductions
Domestic Abuse	(35)	0	(35)	35	0	0	0	0	0	Contribution of 2020/21 surplus to meet forecast costs in 2021/22
Test and Trace	0	0	0	(714)	(714)	714	0	0	0	The ACS contingency is intended to manage risks identified as part of the MTFS caused by the level of one-off funding and the uncertainty about the future of that funding. In addition it is there to provide protection from the longer term impacts of Covid-19 pressures.
ACS Contingency	(5,200)	(498)	(5,698)	0	(5,698)	22	129	(51)	(5,598)	
Total	(6,405)	(859)	(7,264)	(1,442)	(8,706)	736	57	39	(7,874)	

Appendix B - Forecast MTF5 delivery

Saving no.	Saving proposal	2020/21 Ongoing £'000	2021/22 Ongoing £'000	2022/23 Ongoing £'000	2020/21 Ongoing £'000	2021/22 Ongoing £'000	2022/23 Ongoing £'000	2020/21 Ongoing £'000	2021/22 Ongoing £'000	2022/23 Ongoing £'000	Risks to Delivery
ACS1	Redesign of Day Care	(145)	(145)	(145)	(145)	(145)	(145)	0	0	0	Work delayed due to covid-19.
ACS4	Review of approach to support planning with individuals, to ensure that support provided is proportionate to needs and has fully taken into account all alternatives.	(200)	(200)	(200)	(200)	(200)	(200)	0	0	0	
ACS15	Efficiencies arising from investment in the CareFirst replacement system and the approach to agile working.	(173)	(173)	(173)	(173)	(173)	(173)	0	0	0	Additional capacity likely to be needed to manage Covid and associated sickness
ACS16	Development of Affordable Residential and Nursing Care Provision	(117)	(190)	(190)	(117)	(190)	(190)	0	0	0	Impact of Covid on home capacity and ability to take admissions
ACS1819-5	Further small homes savings proposals to be developed, including use of voids, maximising income from other authorities and potential further consolidation.	(139)	(139)	(139)	(139)	(139)	(139)	0	0	0	
ACS1819-8	Utilisation of capital receipt to reduce borrowing charges	(100)	(100)	(100)	(100)	(100)	(100)	0	0	0	
ACS1819-9	Review of the use of night support in community settings	(110)	(110)	(110)	(110)	(110)	(110)	0	0	0	
ACS1920-1	Increase in customer income	(625)	(625)	(625)	(625)	(625)	(625)	0	0	0	
ACS1920-2	Saving from ceasing CM2000	(100)	(100)	(100)	(100)	(100)	(100)	0	0	0	
PH1-2020/21	Sexual Health - contract procurement/renewal	(105)	(80)	(150)	(105)	(80)	(150)	0	0	0	
PH2-2020/21	0-19 Child Health - contract procurement/renewal	(100)	(100)	(100)	(100)	(100)	(100)	0	0	0	
PH3-2020/21	Community infection control	(33)	(33)	(33)	(33)	(33)	(33)	0	0	0	
PH4-2020/21	Lifestyle services - additional contract savings and reduction in funding for Nicotine Replacement Therapy	(107)	(107)	(107)	(107)	(107)	(107)	0	0	0	
PH5-2020/21	Salary savings	(150)	(150)	(150)	(150)	(150)	(150)	0	0	0	
PH6-2020/21	Forecast budget headroom 2020/21	(120)	(120)	(120)	(120)	(120)	(120)	0	0	0	
PH8-2020/21	Cross cutting public health strategy	(450)	(450)	(450)	(450)	(450)	(450)	0	0	0	
PH1920-1	Reduction in contribution to Leisure	0	(300)	(300)	0	(300)	(300)	0	0	0	
Sub-Total		(2,774)	(3,122)	(3,192)	(2,774)	(3,122)	(3,192)	0	0	0	
Not permanently delivered in previous years											
	Development of Extra Care	(68)	(68)	(68)	0	(68)	(68)	68	0	0	Night model needed to support discharge
	Affordable Residential and Nursing	(100)	(100)	(100)	(100)	(100)	(100)	0	0	0	Hopefully this portion will be deliverable
Sub-Total		(168)	(168)	(168)	(100)	(168)	(168)	68	0	0	
Total		(2,942)	(3,290)	(3,360)	(2,874)	(3,290)	(3,360)	68	0	0	

Appendix C - Covid Impact

Health and Adult Social Care

Category	Sub-Category	Funding Allocation	Current Period FORECAST SPEND	Actuals to Date	Variance*
		£000s	£000s	£000s	£000s
Covid-19 Emergency funding	New funding requests - ASC	(1,897)	1,897	1,882	0
	Service Impacts - ASC	(1,558)	1,558	1,704	0
	MTFS Savings Delivery Impact - ASC	(262)	262	218	0
	New funding requests - PH	(60)	60	20	0
	Service Impacts - PH	(117)	117	68	0
	MTFS Savings Delivery Impact - PH		0	0	0
Total - Covid-19 Emergency Funding*		(3,894)	3,894	3,892	0

* variance shown as Covid related pressure on Appendix A

Additional Funding Sources	Funding Allocation	Current Period FORECAST SPEND	Actuals to Date	Variance
	£000s	£000s	£000s	£000s
Adult Social Care Infection Control Fund	(4,934)	4,934	3,239	0
Support to the Clinically Extremely Vulnerable individuals	(104)	104	2	
Test and Trace Grant	(1,473)	759	372	(714)
Contain Outbreak Management Fund (Tier 2 allocation)	(3,462)	1,650	70	(1,812)
Community Testing	(84)	84		
Total	(10,057)	7,531	3,683	(2,526)